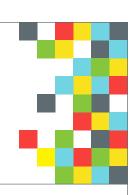


2021 ANNUAL LEADERSHIP CONFERENCE



Madeleine Sinclair Managing Director, BlackRock

Madeleine Sinclair, Managing Director, is Head of iShares Canada, and a member of the iShares Americas Executive Committee. She is responsible for leading the iShares business across Canadian institutional, wealth and direct segments. With over twenty years of industry experience, her career has spanned leadership positions across business development, operations, and strategy. In her previous role, she led iShares



distribution in the U.S. Wealth Advisory business and focused on the accelerated growth of fixed income and sustainable investment solutions.

Ms. Sinclair holds an MBA degree from the NYU Stern School of Business and a Bachelor of Arts from DePauw University. Outside of BlackRock, Madeleine serves on the Board of 10,000 Degrees, a nonprofit focused on getting undercapitalized students from racially diverse backgrounds to and through college. She is a current member of the Board of Directors for the Investment Funds Institute of Canada (IFIC) and Canadian Exchange Traded Funds Association (CETFA).